# STUDY SESSION NOTES CITY OF WHEAT RIDGE, COLORADO

City Council Chambers 7500 W. 29th Avenue

# October 20, 2014

Mayor Jay called the Study Session to order at 6:30 p.m.

Council members present: Jerry DiTullio, Bud Starker, Kristi Davis, Zachary Urban, Tracy Langworthy, Tim Fitzgerald, George Pond, and Genevieve Wooden

Also present: City Clerk, Janelle Shaver; City Attorney, Jerry Dahl; Community Development Director, Ken Johnstone; Police Chief, Daniel Brennan; administrative Services Director, Heather Geyer; Public Works Director, Scott Brink; Parks Director, Joyce Manwaring; and interested citizens

# PUBLIC COMMENT ON AGENDA ITEMS

**Christine Disney** (WR) encouraged Council to go forward with the 38<sup>th</sup> Avenue implementation. She did the bus tour of the City. She's lived here 20 years and noticed there are new businesses but the corridor could use some sprucing up.

**Gina Hallisey** spoke as a representative of the Zoppe Circus. She presented the final financial report on the Circus and the Carnation Festival budget. She also presented checks to the City.

**Adam Wiley** (WR), Active Transportation Advisory Team, spoke in support of the budget for alternative transportation. Their goal for 2015 is to link 35<sup>th</sup> in Wheat Ridge to the Denver bike path on 35<sup>th</sup>, work on ADA compliance, and work on Bike/Ped Master Plan.

Rachel Hultin (WR) from the ATAT, echoed what Adam said. She encouraged investment in Wheat Ridge.

#### APPROVAL OF AGENDA

- 1. Staff Report(s) none
- 2. 2015 Proposed Budget Presentation

City Manager Patrick Goff went through the power point presentation of next year's budget. [Attached electronically or in hard copy form] Some highlights included:

Short term Budget Picture

- \$589,649-- City Manager reductions
- Continuation of Priority Based Budgeting
- \$1.4 M transfer to CIP from General Fund
- \$125,000 transfer to Capital Equipment Replacement Fund from General Fund
- Decreased fund balance to 17% minimum reserve level per Council policy

# Long-term Fiscal Challenges

- · Perpetual systemic gap continues
- Capital Improvement Projects funding gap projected for 2015-2023
- There is no funding beyond 2015 for capital projects
- 1% sales tax increase on the Nov ballot (\$6.4 M dedicated to public works, parks, and recreation infrastructure projects)

2015 Projected Revenue \$36M (a 7% decrease compared to 2014 estimated) Beginning Fund balance \$13 M

Total available funds \$49M

2015 Proposed Expenditures \$40.8M (19% decrease compared to 2014) (Includes General 72%, CIP 16% and 8 special revenue funds (12% combined)

2015 Proposed General Fund Revenues \$28.9M (5% decrease compared to 2014)

- Projected Revenues \$28.9M + Beg Fund Balance \$8.4 = \$37.4 M available
  - Sales tax- 60%; Use tax- 9%; Other taxes- 8%; Intergovernmental- 6%; Licenses- 4%; Services- 3.7%; Fines 2.5%; Property tax 2.6; Other- 1%; Interest- 0.1%

2015 Proposed General Fund Expenditures \$29.7 M\* (4% decrease compared to 2014)
\*\$28.9 M Projected Revenue + \$794,206 use of Reserves

Police 32%

Public Works 15% Parks/Recreation 15% Administrative Services 11% Central Charges 10%

General Government 10% Community Development 4% Court 3%

# Goal 1 - Economically Viable Commercial Areas

\$450,000 - Urban Renewal funding for projects

\$400,000 - ESTIP and TIF's (tax incentives)

\$ 98,600 - Ridge at 38 public events

- \$ 80,000 Citywide public relations and marketing efforts (\$60K for PR firm contract; \$20K for general economic develop related marketing and advertising)
- \$ 50,000 Community engagement and communications (to WR2020 for staffing related to communication efforts in the community)
- \$ 45,000 WR Business District Loan Program (requested amount)
- \$ 40,000 Live Local events (to WR2020) slight increase from last year
- \$ 25,000 Building Up Business Loan Program (BUBL) (to WR2020) same as 2013
- \$ 15,000 Citywide marketing and positioning tours (to WR2020) tours for realtors, developers, new residents, etc)
- \$ 10,000 44<sup>th</sup> Ave Corridor marketing efforts
- \$ 5,000 29th Ave Marketplace efforts
- \$151,700 Kipling Corridor planning efforts (Don't have a sub-area plan; need a plan for what the corridor should look like)
- \$ 15,000 Ridge at 38 banners and lights program (to WR2020)

# Goal 2 - Financially Sound City Providing Exceptional Services

\$1,600,000 - Preventative street maintenance (CIP budget) (Actual need is \$4 million)

\$ 125,000 - Transfer to Equipment Replacement Fund (for large equipment)

- \$ 516,000 Fleet acquisition and Replacement (one front end loader; mostly police)
- \$ 450,000 Employee compensation (3% projected increase)
- \$ 235,000 Regionalization of Police Records Management System (Fund 57) Will save millions over the years in software/program upgrades
- \$ 69,000 Lakewood crime lab services (outsource saves money)
- \$ 35,000 City Hall LED lighting retrofits (Upfront cost; will save money over time)
- \$ 31,280 Regional crime lab (outsource saves money)
- \$ 30,950 Employee safety & wellness programs (helps keep insurance rates down)
- \$ 17,000 Priority Based Budgeting (year 4)

#### Goal 3: Desirable Neighborhoods

- \$300,000 Prospect Park improvements (Open Space Fund)
- \$180,000 Outdoor pool maintenance (OS)
- \$100,000 Ped/bike improvements (CIP) (No specific project identified as yet)
- \$100,000 Recreation Center maintenance (Conservation Trust Fund)
- \$ 85,000 Stites Park new playground equipment (Cons. Trust Fund)
- \$ 75,000 Active Adult Center parking lot replacement (Cons. Trust Fund)
- \$ 70,000 Kipling pedestrian trail improvement grant match (OS)
- \$ 35,000 Expansion of WR Block Improvement Program (to WR2020) (East WR program to expand to other parts of the City; increase of \$20K over 2013)
- \$ 28,500 Traffic Signal upgrades
- \$ 25,000 Home Investment Loan Program (HIP) (to WR2020)
- \$ 25,000 Hayward Park outdoor fitness equipment (City Hall)
- \$ 17,655 Police Dept community-oriented neighborhood programs
- \$ 17,280 Police Dept greenbelt patrol
- \$ 13,000 Aging Needs plan implementation
- \$ 10,000 Police Dept special events overtime

#### Goal 4: More Attractive Wheat Ridge

- \$2,835,000 Kipling multi-use path and lighting (partially grant funded)
- \$ 230,000 Parks and trails maintenance projects (Cons. Trust Fund and OS)
- \$ 90,000 Open Space improvements (general)
- \$ 55,636 ROW maintenance contract (outsourced)
- \$ 36,000 Bus shelter/bench maintenance and cleaning
- \$ 20,000 Public art acquisition (Public Art Fund)
- \$ 5,000 Ridge at 38 annual plantings
- \$ 5,000 Large item pick-up program

#### Other Notable budget items

- \$80,000 Carnation Festival/Zoppe Circus (New combined event funding request + \$28,000 for in-kind assistance (same as past) (\$25K overtime; \$3K barricades)
- \$42,000 Seniors Resource Center circulator bus (requested amount; same as 2013)
- \$16,450 Jeffco Public Schools outdoor lab
- \$15,000 Arvada Food Bank (services all of WR now)
- \$10,000 Feed the Future Back Pack
- \$10,000 Action Center capital campaign (last year agreed to \$10K/yr for 3 yrs)
- \$10,000 Outside agency program (non-profits that serve WR)
- \$ 4,000 Regional Air Quality Council (RAQC)

- \$ 3,000 Kite Festival
- \$ 2,500 Exempla Lutheran Leaves of Hope event
- \$ 2,500 Jefferson Center for Mental Health
- \$ 2,500 WRHS Farmers 5000
- \$ 1,000 WR Active Transportation Advisory Team (requested by ATAT)

Management contingency fund - \$100,000 consolidation of Citywide contingency funds (saves \$75K a year)

Biennial citizen survey - \$21,000 - budgeted in 2014 and put on hold until 2015

2015 Proposed Capital Investment Program (CIP) \$6.5 M (53%from grants; 41% from General Fund transfer)

Mr. Brink went through the Capital budget.

#### CIP Major Projects

- \$2.8M Kipling Street trail (80% grant funded; 20% City share)
- \$1.6M Preventative street maintenance (mostly asphalt overlay; also patching, crack sealing, striping, misc. curb work; up from \$1.3M last year)
- \$680,228 Gold Line Station project (Tabor St: I-70 north to rail line) (Fully grant funded from RTD/federal)
- \$470,000 Wadsworth PEL (Planning study for 35<sup>th</sup> to 46<sup>th</sup> Ave; should be finished this spring; federal grants cover 53%)
- \$250,000 Clear Creek Storm sewer outfall replacements (where storm water dumps into Clear Creek; one near Balsam, one near Marshall)
- \$200,000 29<sup>th</sup> & Fenton intersection improvements (Denver Water will contribute )
- \$100,000 Bike/Ped improvements (to continue momentum; next project TBD)
- \$100,000 Neighborhood Traffic Management Program (program resurrected this year)
- \$ 50,000 Sidewalk ADA Transition Plan (to inventory ped ramps, mobility, ADA compliance, increased walkability and transit access)
- \$ 15,000 Neighborhood street light installation (resurrected program; for neighborhood requests)
- + Very limited funds available in 2016 and beyond
- + Continue to research and apply for grants
- Sales tax referendum partially dedicated to public works and parks and recreation capital projects. If it fails possible budget cuts, new or increased fees, or charges for service.

Joyce Manwaring went through the Parks and Recreation budgets for the Recreation Center Fund, the Open Space Fund, and the Conservation Trust Fund

#### Open Space Fund Major Projects

Parks maintenance staff salaries \$492,379

Prospect Park Improvements - \$300,000

Outdoor pool maintenance - \$180,000

Parks maintenance projects - \$100,000

Open Space improvements \$90,000

Kipling Ped Improvements Grants Match - \$70,000

Trail Replacement/Repair - \$50,000

Jeffco Open Space River Corridor Match - \$25,000

Conservation Trust Fund (Lottery money) Major Projects

Rec Center maintenance - \$100,000

Stites Park Playground replacement - \$85,000

Active Adult Center Parking lot replacement - \$75,000

Park maintenance projects (ADA compliance) - \$50,000

Resurfacing tennis/ basketball courts - \$30,000

Outdoor fitness equip at Hayward Park - \$25,000

Miscellaneous Special Funds (small funds; not discussed; see budget Pages 176-188)

Mr. Goff continued.

Staffing changes – overall net increase of 3.11 FTE's

Eliminated positions: 0.875 FTE Deputy Court Clerk – Muni Court (position never filled)

0.010 FTE Court Marshall -- Muni Court (clerical error)

0.005 FTE Recreation Coordinator - Parks (clerical error)

Grant Funded positions: 2.0 FTE Police Officers - 1 SRO; 1 Vice

(Previously funded with COPS grant; funding by City required in 2015)

New positions: 1.0 FTE Permit Tech - Comm Dev

(High volume of permits; currently have one tech; would increase customer service)

2.0 FTE Emergency Services Specialist - Police

1.0 FTE Deputy Court Administrator – Muni Court

2015 Pay-for- performance is in Year 3

\$450,000 for 3% increase - consistent with market survey

Insurance benefits: Medical = 5% increase Dental = 4.85% increase

Vision = no increase Employees will absorb the cost increases in 2015

The Sonic Boom wellness program is very successful

City Insurance Coverage: Workers comp is up 8%; Property/Casualty is down 10%

2015 Proposed General Fund Budget is balanced using reserves.

\$9 M is directly linked to Council Goals.

Continue to defer maintenance and large equipment.

#### Council Discussion

Councilmember Davis requested balancing the budget without using reserves (about \$800,000). Discussion followed. The historic Council policy of maintaining a 25% reserve, but allow going down to 17%, was discussed. Councilmembers Pond and Fitzgerald expressed they were OK with 17% reserves.

Councilmember Davis asked for consensus to move toward a balanced budget without using reserves, with councillors to express preferences for cutting. Only 4 were in favor.

Discussion continued.

Councilmember DiTullio suggested some reduction in funding in vehicle replacement and some consolidation of the City Marketing and WR2020 Marketing.

Councilmember Starker received consensus to go through the budget tonight and discuss places to trim, if possible, and ask staff to do the same.

Councilmember Starker suggested postponing rebuilding the 29<sup>th</sup> & Fenton intersection (\$200,000) until the Ashland Reservoir is finished.

Councilmember Davis suggested removing the \$15,000 for 38<sup>th</sup> banners and lighting as we already have the \$80K for marketing. She also recommended discontinuation of funding for the Circus.

Councilmember Fitzgerald suggested cutting things from the Capital Improvement Fund and expressed support for cuts in the equipment fund.

Councilmember Wooden asked if the Kipling Corridor planning (\$151, 700) could be downsized and for the Citywide right-of-way maintenance contracts (\$55,636) to be examined. She also suggested delaying park improvements, but Mr. Goff said they are from Open Space funds and would not affect the General Fund.

Councilmember Pond had questions about how the General Fund transfer works.

Councilmember Starker inquired if there was room to lower the monies for ESTIP and Urban Renewal. Mr. Goff thinks there is. ~ He would like to see marketing for 29<sup>th</sup> Ave the same as for 44<sup>th</sup> Ave. ~ He agreed on lowering funds for fleet acquisition. ~ He agrees with removing funding for the Circus. ~ He recommended neighborhood identity signage be included as part of the Neighborhood Traffic Management program (but no increase to the amount for the program).

Councilmember DiTullio said he supported postponing 29<sup>th</sup> & Fenton, downsizing the Kipling Corridor planning, and adding neighborhood signage to the traffic calming program.

Councilmember Urban inquired about the ADA Transition Plan (\$50,000). Mr. Brink said the biggest cost is hiring temporary help to go out and do the survey, but he will look at it.

Councilmember DiTullio doesn't favor cutting donations to community non-profit program.

Councilmember Fitzgerald noted the police department is the biggest part of our budget.

3. Elected Officials' Report(s) none

# **ADJOURNMENT**

The Study Session adjourned at 8:29 p.m.

Janelle Shaver, City Clerk